

Linda Rhine

Principal

Twenty years of experience in project management, transit system funding, financial analysis, service implementation and transit system consolidation.

Master of City Planning,
School of Public Administration,
San Diego State University

**Bachelor of Arts, Urban
Studies,** University of
Massachusetts, Boston

Experience

Nelson\Nygaard Consulting Associates Inc.

Senior Associate, 1993–1995; Principal, 1996–Present

- **Capital and Financial Planning** – prepared capital improvement plans and funding strategies for dozens of small and mid sized transit systems as part of their Five-Year Transit Development Plans. Systems located in California, Oregon, Washington, Texas and Colorado.
- **Consolidation and Coordination Studies** – for several transit agencies in Butte, Merced, Los Angeles, San Luis Obispo and Ventura Counties. These studies evaluated the quantitative and qualitative benefits of consolidation and identified opportunities to improve inter-agency coordination.
- **Countywide Expenditure Plans** – for Alameda County Transportation Sales Tax Expenditure plan developed criteria for evaluating candidate projects and a cash flow model and evaluated financial strategies. For San Mateo County's Measure "A" Expenditure Plan developed the process for prioritizing funding of multi-modal projects. Currently providing financial input to the Marin County Integrated Transportation Plan.
- **Short Range Transit Plans** – project manager for several SRTPs including rural, suburban and large sized transit systems. Each plan involved data collection, community outreach, service and financial planning.
- **Stakeholder Interviews and Focus Groups** with business leaders, politicians, citizens groups and the general public.
- **Performance Audits** for several fixed route and paratransit services and Regional Transportation Planning Agencies.

San Mateo County Transit District

Associate Planner, 1988–1992

Responsible capital improvement programming of the CalTrain service under the Joint Powers Board (JPB) and for the SamTrans bus operation. Served as the agency liaison to the County's congestion management agency and the Metropolitan Transportation Commission and assisted in developing the agency's short-range transit plans and regional coordination projects.

Metropolitan Transportation Commission

Associate Planner, 1984–1988

Designed and implemented UMTA Demonstration Project – “Regional Transit Connection” Clearinghouse, developed “AC/BART Plus” Regional Transit Pass and Sales Distribution Plan, managed Performance Audit Program and prepared annual report on transit coordination and productivity.

Publications and Presentations

- Presenter: “Regional Fare Coordination for Small Urban and Rural Services”, CalACT Conference, April 2002.
- Presenter: “Transit Service Coordination and Consolidation – Lessons Learned”, CalACT Conference, Fall, 2001.
- “The Regional Transit Connection: A Multi-Operator Ticket Clearinghouse Experiment”, *Transportation Research Board*, National Academy of Sciences, Washington, D.C., January 1987.

Nelson|Nygaard
consulting associates

San Francisco, CA
415-284-1544

New York, NY
212-242-2490

Portland, OR
503-228-2152

Boston, MA
617-521-9404

lrhine@nelsonnygaard.com
www.nelsonnygaard.com